

## **Recruitment Marketing with Gem**

It can take between 12 and 20 touchpoints to influence a career decision. Rather than engaging in one-and-done reachouts, best-in-class recruiting teams take this data point seriously. Recruitment marketing is a strategy for attracting and engaging the best talent through the same tactics marketers use to sell the value of their products: tailored content, personalized nurture campaigns, and long-term multi-channel engagement.

Recruitment marketing reduces time-to-hire, builds more diverse and more qualified pipelines, elevates candidate experience, and boosts employee engagement and retention. At Gem, we're here to help you nurture and "market" to top talent, from first outreach through to offer-accept.

The difference between a great sourcer and a sub-par sourcer is in how much discipline someone has in followingup, in not wasting productivity cycles. Response rates on that initial outreach might be 15%, but they might be 50% on the follow-up. So the one thing I was looking for in a tool was automated follow-ups. We ran a free trial of Gem and I just saw productivity increase. So at that point, it was a no-brainer.

> Angela Miller Senior Director of Global Talent Acquisition and Ops



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Message Joe Totten - 1st a Sales Leader Outreach You've personalized the Sequence for Joe Totten Clear Personalization for Joe Totten	<ul> <li>View in Recruiter More</li> <li>Gem</li> <li>Inviewsity of California, Riverside</li> </ul>	People	See more activity Sequences Sequence O1 PM Outreach Draft 13 Send a Canned Response Projects Sales Leaders (SF) ×			
Stage 1         Send me a preview           Email \$ scheduled for now \$	work at Gem at Gem 10 months before you did		Add to another project    Show quick add  Jobs  Add to a job			
From: Sarah Koo <sarah@gem.com></sarah@gem.com>	0	Ø	Add to a job Greenhouse			
Hi Joe! I came across your profile and warted to reach out because I love your background at Linkedni What learns did you work on while Herne? Anyway! I use hongin you'd be interested in learning a little kit about Gem. We've a San Francisco-based company building software for the best recruiting teams, including Lyti, Stack, Yulio, Prietersel, Dropbox, and on	rs with every conversation.		Joe Totten      Volue a new candidate      Active Application:      Prospect			
and on. Saved draft Discard Draft Send Messages			Send sequence Log activity			

Gem auto-captures information from prospects' professional and social profiles, lets you one-click upload that data into your ATS, add them to a project, send them a message (whether email, InMail, or SMS), or schedule a sequence of messages to go out to them—all without ever leaving their profile.

**Send multi-channel outreach outreach and nurture sequences with automated follow-ups**. Craft highly-personalized outreach at scale

using dynamic tokens automatically pulled from prospect profiles. Gem auto-parses prospect information from the sites you source from (LinkedIn, GitHub, SeekOut, etc.), tells you if

;	Stage	1			
		Text Message 👻	scheduled for	now	~
	Auton	natic			
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		Text Message	~	@ Gem)	

anyone on your team has taken any action on that prospect, and lets you put them into a campaign within a matter of clicks.

Use Gem's Nurture feature to keep top talent engaged with regular touchpoints, over time. Use sendon-behalf-of (SOBO) to leverage your hiring manager or VP's voice and increase your chances of receiving a reply. Follow-ups are automated: say goodbye to time-intensive, context-less manual reminders and 2x your conversion rate to initial phone screen.

## Build (and nurture) a talent community.

A talent community is a network of people who've expressed interest in working for your org, though current circumstances prevent them from entering the hiring process. With Gem's help, prospective candidates fill out a customized form directly on your careers page, and you can use the information you collect to nurture and engage with them through targeted campaigns over time.

Of course, former silver medalists and passive talent can also go into your talent community. Gem's branded email campaigns allow you to personalize high-touch communications at scale while keeping a consistent brand, and get sophisticated analytics to understand what's working and what isn't.

Gem's Nurture feature allows recruiters to craft a message or a nurture sequence and schedule it to go out well past the initial outreach sequence, whether at a specific date and time ("July 17th at 7:35 AM"), or at a relative later time period ("in 6 months").

Sourcing Event Nurture Stage 1	Sequence type:	Nurture -	Team Stats
Event Nurture ×		Sourcing	
Stage 1 Nurture			Nutura
CANDIDATE COHO	Stage 1	Nurture	
			CANDIDATE COHORT
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Nurturing is great behavior that I feel is overlooked in our industry. Gem has been a huge part of cultivating that for me. A lot of people send out three messages in their little drip campaign, and that's it. But I believe wholeheartedly that this is a relationship whether they're responding to you or not; you've got to keep cultivating it.

> **Aaron Smith Technical Recruiting**



## Host exceptional recruitment events.

With Gem's events module, RSVPs and attendees to your meetups, webinars, career fairs, competitions, and more are automatically added to a Gem project for easy nurture down the road. And our full-funnel analytics show you which *events* lead to which *applicants* lead to which *hires*, so you can calculate the ROI of your events based on actual headcount increases.

Event FY22 Q1 Reach Out View Sequence Details
From: kinsey@acme.com
Subject: Leveling Up Your Career with Acme
Hi {{first_name}},
Happy {{day_of_week}}, and hope you're doing well! In honor of International Women's Day, Acme is hosting a virtual panel discussion with members from our Engineering and Product organization on March 4, 2021.
Join them as they discuss how to actively manage your career and work through major career changes, while also sharing their unique perspectives as women in tech. This will be an interactive conservation, including a Q & A session towards the end.
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while also sharing their unique perspectives as women in tech. This will be an interactive conservation, including a Q & A session towards the end.

Email Sends after 6 weekdays at 12:30 pm

Don't mean to spam you, but checking one last time to see if you're free to join us for next week's event. Regardless of your current role, seniority, or team, there will definitely be something of interest for you! Register here: https://www.eventbrite.com/e/acme-leveling-up-your-career-tickets-1234567890

See you soon! Acme Team

9

With Gem's events module, we can track success: Who opened the event invite? And ultimately, how many people did we convert into our pipeline from the event? The amazing thing about the full-funnel view is that now we'll have an answer to the question: Did we hire any candidates directly from this event?

> Lucy Tran Senior Recruiting Program Manager



			Gro	oup by	Job 🕶	Brea	kdown: Rad	ce/Eth	nicity x Ger	nder -	Metric	: Pass	through ra	ates 🕶	Stages -
	Job	Recruiter Phone Screen	- N	Hiring Aanage Review	r va M	Hiring Aanage Screer	er va	Skills Assess	ment 🐃	Onsite	Ψ.A.	Offer	¥.A.	Hired 🗸	Hire Rate
-	168 total	286	— 31%→	90	-80%→	72	<i>— 17%→</i>	12	<i>—67%→</i>	8	<i>—13%→</i>	1	-100%→	1	1/5548
	Black Women	10 (3%)	<i>— 20%</i> →	<b>2</b> (2%)	— 100%→	2 (3%)	<i>0%→</i>	-		-		< 5		< 5	-
	Black Men	25 (9%)	— 36%→	<b>9</b> (10%)	<i>— 89%</i> →	<b>8</b> (11%)	<i>0%→</i>	-		-		< 5		< 5	-
	Black, Unknown gender	-		-		-		-		-		< 5		< 5	-
	Hispanic/Latino Women	18	<i>— 33%→</i>	6	<i>— 83%→</i>	5	<i>— 40%→</i>	2	<i>— 100%→</i>	2		< 5		< 5	-

Hispanic/Latino Men Group by Job - and then by Source -

Funnel metric: Time in Stage (beta) -

Job	Pre-Intervi	ew	Phone Interview	V.	Onsite	₹.	Offer	V.A.	Hired 🗸	Time to Fill	
Overall:	517	$-$ 14 days $\rightarrow$	286	- 14 days $ ightarrow$	125	$-$ 17 days $\rightarrow$	54	$-5{\rm days}$ $ ightarrow$	34	50 days	
<ul> <li>Backend Engineer</li> </ul>	16	$-86  days \rightarrow$	12	$-25~{\rm days}$ $ ightarrow$	10	$-38~{\rm days}$ $ ightarrow$	8	$-32  \mathrm{days}   o$	7	181 days	
Gem	8	- 150 days →	8	$-0$ days $\rightarrow$	8	$-29$ days $\rightarrow$	6	$-$ 43 days $\rightarrow$	6	222 days	
WWC Network	5	$-35~{\rm days}$ $ ightarrow$	2	$-$ 7 days $\rightarrow$	1	$-0$ days $\rightarrow$	1	$-0~{\rm days}$ $ ightarrow$	1	42 days	
Referral	1	$-214 \text{ days} \rightarrow$	-		-		-		-		
Internal Transfer	1	$-0  days \rightarrow$	1	$-$ 69 days $\rightarrow$	1	$-91~{\rm days}$ $ ightarrow$	1	$-0  days \rightarrow$	-		
Recruiting Happy Hour	1	$-21~{\rm days}$ $ ightarrow$	1	$-0  days \rightarrow$	-		-		-		
<ul> <li>Engineering Internship</li> </ul>	76	$-14 \text{ days} \rightarrow$	76	$-$ 17 days $\rightarrow$	7	$-2  \mathrm{days} \rightarrow$	6	$-0~{\rm days}$ $ ightarrow$	6	34 days	
Women Who Code	72	$-0  days \rightarrow$	72	$-$ 18 days $\rightarrow$	6	$-0  days \rightarrow$	6	$-0  days \rightarrow$	6	18 days	
Gem	3	$-$ 14 days $\rightarrow$	3	$-$ 14 days $\rightarrow$	-		-		-		
Referral	1	$-0~{\rm days}$ $ ightarrow$	1	$-$ 11 days $\rightarrow$	1	$-2  days \rightarrow$	-		-		
<ul> <li>Account Executive</li> </ul>	37	$-9~{\rm days}$ $ ightarrow$	25	$-$ 18 days $\rightarrow$	13	$-6  \mathrm{days} { ightarrow}$	6	$-4~{\rm days}$ $ ightarrow$	4	37 days	
LinkedIn (Prospecting)	16	$-6  days \rightarrow$	11	$-$ 12 days $\rightarrow$	4	$-$ 11 days $\rightarrow$	3	$-3  \mathrm{days} \rightarrow$	2	32 days	
Sales Mixer	5	$-$ 11 days $\rightarrow$	4	$-$ 34 days $\rightarrow$	1	$-3  days \rightarrow$	1	$-5  days \rightarrow$	1	54 days	
SalesScience	4	$-7  \mathrm{days} \rightarrow$	3	$-22  \mathrm{days} \rightarrow$	з	$-2  days \rightarrow$	1	$-$ 1 days $\rightarrow$	1	32 days	
Referral	1	$-5 \text{ days} \rightarrow$	1	$-7 \text{ days} \rightarrow$	1	$-4 \text{ days} \rightarrow$	1	$-7 days \rightarrow$			

Passthrough rates let you analyze the overall health of your hiring funnel and observe where you're experiencing bottlenecks in the form of candidate drop-offs.

**Offer a best-in-class candidate experience (CX)**. Recruitment marketing doesn't end the moment someone applies to your open role. And we don't have to tell you how CX impacts your ability to market yourself as an employer of choice. This means taking your *entire* hiring funnel into account, from first contact through to offer-accept.

With Gem, you can analyze conversion rates to identify the weakest points of your pipeline and understand how to fix them. Slice by hiring manager, recruiter, job, gender, and more to spot biases and effect process change for a more equitable candidate experience. Where is talent dropping out of process? How can you optimize that stage for a better overall candidate experience?

Gem's metrics help us zero in on stages in the interview process where we're falling short on equitable gender hiring. For one division, we intuited that we were hiring more women than the average team—and we were! We were prepared to roll off our passive sourcing efforts for that division; however, we found that quarter over quarter we were increasing our male conversions at a higher rate between two key interview stages. If we hadn't had access to that data, we wouldn't have been able to properly strategize on how to allocate our resources properly to fix the trend for that division.

> **Joel Torres** Talent Acquisition Manager - Americas



To learn more about how Gem can help your team, visit gem.com or contact us at info@gem.com



Gem is an all-in-one recruiting platform that integrates with LinkedIn, Gmail, Outlook, and your ATS. We enable data-driven, world-class recruiting teams to find, engage, and nurture top talent.